CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Consolidated Annual Performance Evaluation Report (CAPER) provides accomplishment narratives and status update of projects and activities funded with U.S. Department of Housing and Urban Development (HUD) funds from funding sources such as Community Development Block Grants CDBG and Emergency Solutions Grant (ESG) resources were utilized to address service needs over the reporting period PY 2022. It is important to note that there may be a disconnect between funding committed and actual expenditures, and they should not be considered mutually exclusive. For example, federal funding may have been committed by the City in the reporting period for a particular program, but only partially expended during that same period. Highlights of our 2022 year include successful implementation of our CDBG public services and our ESG grants. We also successfully completed year two of our economic development activities with the implementation of the STEM Center training/job creation and placement program. The Center is designed to provide career exploration and career pathways primarily low income North Las Vegas residents in the most up to date STEM resources and training in the areas of advanced computing, digital marketing, 3D printing, solar technology, hydroponics, welding, virtual reality and drones. The STEM Center is housed at Nevada Partners, which is located in the City's Choice Neighborhood Revitalization Strategy Area (NRSA).

The city was recently awarded an EDI/CPF allocation of \$1.5 million for an Urban Center for advance, agriculture technology. UCAAT. These dollars will complement an existing community garden project that is currently funded using CDBG under the NRSA to ensure there's community access to food, training, education, and food stabilization.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Create, develop, and preserve affordable housing	Affordable Housing	CDBG:	Rental units constructed	Household Housing Unit	20	0	0.00%			
Create, develop, and preserve affordable housing	Affordable Housing	CDBG:	Other	Other	0	0		1	0	0.00%
Expand and support public services	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2513	5367	213.57%	4530	5367	118.48%
Expand and support public services	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	126	12	9.52%			

Expand and support public services	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	763	443	58.06%	273	443	162.27%
Expand and support public services	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	CDBG: \$ / ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Expand economic and business opportunities	Non-Housing Community Development	CDBG:	Businesses assisted	Businesses Assisted	40	15	37.50%			
Expand economic and business opportunities	Non-Housing Community Development	CDBG:	Other	Other	0	0		1	0	0.00%
Expand safe living environments in the NRSA	Non-Housing Community Development Public Services	CDBG:	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5849	510	8.72%	2000	225	11.25%

Improve & construct facilities & infrastructure	Non-Housing Community Development	CDBG:	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	125000	0	0.00%			
Improve & construct facilities & infrastructure	Non-Housing Community Development	CDBG:	Other	Other	0	0		1	0	0.00%
Support activities through planning & admin	Planning and Administration	CDBG: \$ / ESG: \$	Other	Other	2	2	100.00%	2	2	100.00%

Table 1 - Accomplishments - Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The projects and programs identified in the previous chart are those priorities that address the city's highest need areas. All public service projects address low-income residents and communities. The capital improvement projects address low mod areas and populations. The Choice NRSA, will address needs of residents that were identified in the Choice Neighborhood Transformation Plan. The following outlines the goal areas outlined in CNLV's 2022 Action Plan.

Goal 1. Expand and support services for low-income residents living throughout the City

Highlights of our 2022 year include successful implementation of our CDBG public services and our ESG grants. The City provides funding opportunities (via a competitive grant two-year application process) to local non-profits for new or expanded services for the low-income community. A total of 5,810 individuals were assisted with CDBG funds by 11 non-profit Subrecipients and 258 individuals were assisted with

ESG funds by 5 non-profit homeless service providers.

Goal 2. Expand and support services for low-income residents, focusing on those in the Choice NRSA

CNLV continued implementation of its NRSA program in PY 2022 and have focused on the following activities: job training, placement and development; community garden expansion and development; increasing housing opportunities for residents; neighborhood revitalization; community and public arts; broadband tablet program for senior residents at the Rose Garden Apartments; and youth educational and leadership program. Emphasis to develop the community engagement activities have been stepped up in PY 2022.

Goal 3. Improve and construct community facilities and infrastructure

Although improving and constructing community facilities is listed as a goal in our FY 2020/2024 strategic plan, there were no funds targeted for this activity in PY 2022

Goal 4. Expand economic and business opportunities

The City implemented the installation of the STEM Center in Nevada Partners which was completed in Fall 2021 and subsequently implemented the STEM training job placement/microbusiness component starting 2nd quarter PY 2021. It has also allocated funding for the small business forgivable loan program to address small business needs for capital and technical assistance. This program will be implemented in PY 2022. Through the Community Project Fund (CPF) the City leveraged available funds to complement existing, established Small Business support.

In addition, because of the Covid 19 outbreak, the City also recognized the need to support the local economy, especially small businesses within targeted and low-income areas of North Las Vegas. The City implemented two rounds of the Small Business Forgivable Loan Program for small businesses impacted by Covid 19. The first round was funded through the CARES in early PY 2020. The second round was funded through the reallocation of CDBG from the cancelled Downtown library Project which were then converted to CDBG CV funds later in the same year. Both rounds will successfully implemented and completed by fall of PY 22. The City continues to recognize the need to support Small Businesses in our community. The Business support initiative is an ongoing support to Small Businesses located in the underserved areas of the City.

Goal 5. Create, develop and preserve affordable housing

The City continues to support low-to-moderate income home buyers, guard against predatory lending and help owners learn to make good financial decisions. The City also utilized CDBG funds to address the housing crisis by allocating funds to the preservation of existing affordable housing units.

CDBG Public Service and ESG Highlights

CDBG Public Service Providers â¿¿ Volunteers in Medicine Southern Nevada (VMSN)is a local non-profit that provides a safety net to the community by provided free medical, dental, and emotional counciling to low income persons who do not have medical insurance. This free service for routine medical services provides a much needed resource to the community. VMSN served 449 unduplicated North Las Vegas residents 224% of the programs projection. The Salvation Army Career Corner program has continued to expand and be successful for the North Las Vegas community. The vocational training program assists low-income individuals and those who are experiencing homelessness. Homeless eligible adults are assessed in-person by a career specialist or case manager for their willingness to complete the program. There is an orientation outlining detailed expectation about various skills classes/workshops that will aid in their success - computer literacy, resume writing, interviewing for success and financial literacy. The Salvation Army recognizes the critical need to reduce homelessness by assisting to stabilize those effected within a short time frame (1-6 months). Using the Housing First best practices model, The Salvation Army provides oncampus housing to its participants that includes three meals daily and close proximity to their case manager. The Salvation Army has partnerships around the community in the fields of security, culinary, medical billing, truck driver school, Amazon and other warehouse occupations. The program participants transition out of the onsite housing, once their lives are stable and are able to be successful on their own. The program served 30 unduplicated clients meeting their projected goal. ESG Providers HELP of Southern Nevada Shannon West Youth Homeless Center is one of the few youth homeless shelters in our area. Shannon West was designed to be a safety net for homeless youth, preventing youth from sleeping on the streets, being victimized, and resorting to crime to stay alive. Homeless youth are provided safe shelter in various stages: emergency shelter, transitional housing, and studio apartments. The youth are provided healthy and balanced meals. Basic living necessities and hygiene item as well as access to onsite laundry facilities. Youth are provided intensive case management to mentor life skills and combat mental health issues. The program served 39 unduplicated clients exceeding their projected goal by 169%. - Foster Kinship works with families who are trying to keep children out of the foster care system. If children are unable to be with their parents then placement with family members is an important option. Foster Kinship was founded with a mission to strengthen the kinship caregivers capacity to provide safe, permanent, and nurturing homes for children. Foster Kinship is the only organization in Nevada exclusively serving grandparents and other caregivers of kinship children. Foster Kinship provides support through assisting families with legal, financial, and emotional resources. Foster Kinship was able to serve 158 families 131% more than expected.

COVID Highlights

CARES Act Funded Projects In response to the Global Pandemic, the City of North Las Vegas focused on providing economic support through various partners within the community to serve the most vulnerable in the community. Some accomplishment highlights that took place during Program Year 2022 include: CDBG-CV - The City of North Las Vegas, Neighborhood and Leisure Services Department (NLS) applied through formal application for a Senior Meals 2 Go program. Many senior citizens in our community were affected by the pandemic due to the risk of

exposure to the elderly population shopping for groceries and scarcity of nutrition food products due to supply chain disruptions. In an effort to prevent unnecessary exposure the NLS staff delivered hot lunches to senior in the community. In partnership with the Culinary Academy who prepared and boxed the individual meals staff delivered 6,656 meals to 32 non duplicated low income seniors. The program has been so popular as the pandemic has dragged on that City Council has approved allocating the program additional funds for the next year. Three Square is the only food bank in Southern Nevada. Three Square is a major supplier of food to other non-profit agencies assisting low-income families. The City of North Las Vegas selected Three Square application to provide Pop-Up pantry stations at local elementary schools in CDBG eligible census tract areas in an effort to prevent and respond to the pandemic. During school closures and after their reopening Three Square. These distributions were able to assist an estimated 1,744 families in these hard hit communities. Many of these families were directly affect by the shutdown of the Las Vegas economy and tourism. ESG-COVID Funds - Street Outreach: The City of North Las Vegas has successfully managed the second year of our Street Outreach Program with the assistance of Emergency Solutions Grant â¿¿ COVID funding. The services performed under this initiative include reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care to prevent the spread of COVID-19 and reduce homelessness. ESG Street outreach funds have gone towards hiring three outreach workers from the CPLCâ¿¿s. The Street Outreach team worked 4 days per week offering urgent physical needs, case management referrals, and other supportive services to individuals experiencing homelessness. The Street Outreach team were equipped with HMIS licenses and a City Van to proactively engage with the homeless community; offering a Coordinated Entry assessment, transportation to homeless relief sites, case management, and referrals to other homeless resources. City general funds have gone towards hiring a Homeless Services Coordinator and Homeless Services Tech who are responsible for the supervision of Street Outreach workers, coordinating all outreach efforts, maintaining supplies, and establishing working relationships with other City departments, service providers, and everyone that plays a part in addressing homelessness. The initiative will supply PPE and ensure that homeless clients who are high-risk for COVID-19 are aware of available RRH and Non-Congregate Shelters. During the program year 2022, the Team served 1,245 unduplicated individuals. The City of North Las Vegas felt the need to get directly involved with Emergency Shelter Services to complement their current Street Outreach services. Funded by ESG-CV the Emergency Shelter PY 2022 program assisted 37 individuals who would not be suitable for mass shelter by providing non-congregate shelter options. This protected those at high risk from exposure to COVID by keeping them safe from mass shelter living environment and getting them off the streets of North Las Vegas to a safer living environment.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	ESG
White	742	27
Black or African American	528	55
Asian	30	0
American Indian or American Native	7	0
Native Hawaiian or Other Pacific Islander	54	4
Total	1,361	86
Hispanic	580	11
Not Hispanic	781	75

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

City of North Las Vegas is a multicultural population and we make every effort to reach out to all low-mod residents as well as low-mod communities. According to a needs assessment conducted through CNLV's Assessment of Fair Housing in 2017, CNLV neighborhoods with the highest poverty levels are also those with large populations of Hispanic and Black residents. City residents feel that these neighborhoods limit residents' access to opportunity due to high crime, a lack of employment opportunities, and a lack of shopping. Hispanic residents, in particular, are most likely to be affected by high poverty and are disproportionately represented in Racially and Ethnically Concentrated Areas of Poverty (R/ECAPs) than expected (83% of Hispanic residents live in R/ECAPs compared to just 40% of residents in the city overall). Conversely, non-Hispanic White residents are under-represented in R/ECAPs (7% in R/ECAPs v. 28% of residents overall).

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	1,866,611	1,169,967
ESG	public - federal	159,660	148,256

Table 3 - Resources Made Available

Narrative

The CDBG Public Services Subrecipients utilized all of the PY 2022 funding that was allocated to their programs to provide much-needed services to low/moderated income persons in the North Las Vegas community. The Emergency Shelter Rapid Rehousing program with The Salvation Army was given an extension until December 2023 to use the final amount \$16,754 of their funds due to this agency providing ESG-CV programs throughout the local juridictions. The Shade Tree Shelter provided services with PY 2021 funding that was remaining of \$5,404.

The City of North Las Vegas made available CARES Act Funding during PY 2022. The City was awarded a total of \$2,571,266 CDBG-CV Funds and \$3,652,155 ESG-CV Funds. These funds have been allocated in program years 2019, 2020, 2021, 2022 and the City continues to respond to the needs of the community as it related to preventing, preparing, and responding to COVID-19 pandemic. The ESG-CV funds are listed in the SAGE report.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Choice Neighborhood Revitalization			
Strategy Area (NRSA)	16		
City of North Las Vegas: Citywide	84		

Table 4 – Identify the geographic distribution and location of investments

Narrative

The Choice NRSA continues to represent a key component of the City's revitalization efforts in low-income communities. The Choice NRSA has just completed its 3rd year of a 5-year designation outlined in the 2020/2024 Consolidated Plan.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City provides matching funds by providing 20% match to our CDBG allocation for administrative costs/staff. ESG Subrecipients submit match documentation with each drawdown to ensure compliance with this requirement. The matching funds are contributed to the ESG program and expended for the Subrecipient's allowable ESG costs. Matching funds are used in accordance with all requirements that apply to ESG grant funds, except for the expenditure limits in 24 CFR 576.100. Matching requirements for ESG Program funds will be met on a dollar for dollar basis by the nonprofit organizations receiving ESG program funds. Most matching funds come from private donations, other federal and state funding and volunteer time. CNLV has General Fund and NSP dollars available during the strategic plan period. General Fund allocation was provided to Clark County CoC for the following homelessness activities: inclement weather shelter, HMIS, and the PIT count totaling \$92,351.

Federal and state funds that can potentially be leveraged with CDBG include:

- Low Income Housing Tax Credits (LIHTC)
- Account for Affordable Housing Trust Fund (AAHTF)
- Nevada Housing Division (NHD) tax-exempt bonds
- Nevada Housing Division (NHD) Growing Affordable Housing Program
- Nevada Housing Division Hom means Nevada Program Funds
- Clark County Community Housing Funds (CHF)

Nonprofit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

In 2008, the CNLV purchased a 1-acre site along the southern border of the city in the designated NRSA with CDBG funds. CNLV is donating the site for a community health clinic, which will be developed by Sargem LLC. The project will be connected to the Buena Vista Springs campus, an 18-acre development of a multimodal senior living/medical complex just across the street. The 18-acre site will also include addition of two 36 unit (72 units total) affordable housing developments onsite. All of these developments should create over

250 well paying, career oriented jobs in addition to a number of construction jobs over the next few years that will directly benefit the community and around the NRSA.

HOME projects

Although CNLV HOME projects are still part of the Clark County Consortium and are reported on in detail in the Clark County CAPER, the City plans and implements projects utilizing HOME, state and federal, and State AAHFT dollars. See section CR 20 for a description of affordable housing projects funded in CNLV through HOME and AAHFT funds. In program year 2022 a total of \$1,000,000.00 in HOME and AAHTF funds were awarded:

- Donna Louise Phase II awarded \$700,000 for approximately 36 units.
- PuraVida awarded \$300,00 for approximately 72 units.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	20	14
Number of Non-Homeless households to be		
provided affordable housing units	130	184
Number of Special-Needs households to be		
provided affordable housing units	0	0
Total	150	198

Table 5 - Number of Households

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	150	198
Number of households supported through		
The Production of New Units	0	0
Number of households supported through		
Rehab of Existing Units	0	0
Number of households supported through		
Acquisition of Existing Units	0	0
Total	150	198

Table 6 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City of North Las Vegas was able to use ESG and ESG-CV funds for rapid rehousing to immediately house homeless households and homeless prevention to keep low income households from ended up on the streets. Hopelink, The Salvation Army, Nevada Partners, Lutheran Social Services and The Just One Project were instramental in providing these housing services to our community. For the year 14 households were assisted with rapid rehousing dollars and 184 households were assisted with homeless prevention dollars.

City of North Las Vegas did not have any new construction and/or acquisition rental rehabilitation projects funded program completed in PY 2022. One of the key projects listed under CDBG was a join project with the Southern Nevada Regional Housing authority (SNRHA) to rehabilitate several units at Bassword and Civic Center. However, the bid for the project came in \$167,856.13 over the allocated CDBG budget. This budget short fall stalled the project. The City and the SNRHA are in discussions to use HOME funds to fill the gap in order to complete the project in the upcoming year.

Discuss how these outcomes will impact future annual action plans.

Because of the current housing crisis, if and when funds become available for these activities we will attempt to continue to address the affordable housing crisis in North las Vegas. The bulk of the housing activities through CNLV take place through our HOME program which is still in Consortia with the County and reports to HUD on housing accomplishments through Clark County's reporting system, not ours.

One of the key projects listed under CDBG was a joint project with the Southern Nevada Regional Housing authority (SNRHA) to rehabilitate several units at Bassword and Civic Center. However, the bid for the project came in \$167,856.13 over the allocated CDBG budget. This budget short fall stalled the project. The City and the SNRHA are in discussions to use HOME funds to fill the gap in order to complete the project in the upcoming year PY 2023.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	14	0
Low-income	184	0
Moderate-income	0	0
Total	198	0

Table 7 – Number of Households Served

Narrative Information

In PY 2022 the City of North Las Vegas did not have any Acquisition Rental Rehabilitation projects or any Substance Assistance CDBG funded program. The data entered is based upon the ESG and ESG-CV rapid rehousing and homeless prevention households who were housed during PY 2022.

CNLV provides CDBG, HOME and local funding towards programs that not only serve all world population but also serve people with disabilities and the veteran populations. The City's Housing and Neighborhood Services Division has developed and managed strong partnerships with several non-profit organization to provide and enhance services to these populations by providing services to prevent individuals and families from becoming homeless. These services include case management, life skills, disabilities, alcohol and /or drug abuse, employment assistance, transportation, legal, elderly, and domestic violence. These entities also provide homebuyer assistance programs, utility and security deposit assistance, mortgage and rent assistance, affordable housing and prepurchase counseling, credit counseling, foreclosure prevention counseling, refinance counseling, homebuyer education and selfsufficiency programs. CNLV continues to contract with non-profits to provide ADA access improvements to homeowners via the Rehabilitation Loan program which works with low income and senior individuals with preference given first to the disabled populations and second to families with a member who is a non-displaced senior citizen to provide minor and major modification services along with disabled access. CNLV continues to support low-to-moderate income home buyers by supporting educational opportunities to prevent default and foreclosure, guard against predatory lending and help owners learn to make good financial decisions.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Five agencies funded through CNLV ESG and ESG-CV funds provide emergency shelter services, homeless prevention and rapid rehousing. The Salvation Army assisted 19 homeless individuals and families move into safe secure housing space through their rapid rehousing program. The Shade Tree is a women's shelter that works with families and women who are either seeking shelter from a current hostile living situation or coming to them directly from the street. Shade Tree was able to shelter 404 unduplicated North Las Vegas individuals. All program participants are documented through the Homeless Management Information System (HMIS). Homeless individuals across southern Nevada are assessed directly at various locations around the area and then are matched with agencies that have programs that can best assist them get back on their feet.

CNLV works with the jurisdictional CoC to support any and all regional efforts towards outreach. * CNLV was able to use ESG-CV funds to start our Street Outreach program. Two City staff members with assistance from contracted agencies for canvassing and health services. CNLV Team was able to reach out to 938 unduplicated individuals. Clark County conducted a 2022 PIT Count with regional jurisdictional support and local volunteers.

Through the ESG programs and general fund budget provided to our regional CoC, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations. The CNLV will fund four programs with ESG over the next year to assess the needs of persons experiencing homelessness including our new street outreach program. The funded program's case managers will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Shade Tree is one of the many emergency shelters in the area. They receive both CDBG and ESG funding for facility operations. They have 160-bed capacity and are open year round. At various times throughout the year COVID has altered intake capacity. HELP of Southern Nevada Shannon West Youth Homeless Center is an important youth shelter in our community. They receive both CDBG and ESG funding for facility operations. They have 150-bed capacity and are open year round. For North Las Vegas youth they serviced 39 with 36 moving on and 1 staying during the program year.

CNLV also participates in shared funding with other local jurisdictions through an Interlocal agreement

to address provision of shelters to homeless individuals throughout the valley. Funds for this program are paid from the City's general fund. These facilities have been affected by COVID causing modification in daily operations. However, all agencies have done their best to keep the doors open while providing a safe and sanitized environment.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Just One Project, Hopelink, The Salvation Army, and Nevada Partners Inc. were allocated homeless prevention funding from ESG and ESG-CV. Many low-income families have struggled during the pandemic to find safe and suitable employment. This has caused an amazing strain on homeless prevention. These agencies assisted 194 individuals and families stay housed during the year. CNLV cannot specify if those assisted through these programs are from the specific groups.

However, through CDBG funded job-training program ran by the Salvation Army (Career Corner) select candidates that have been identified during their shelter stay and substance rehabilitation programs to enter a job training program with a transitional housing component. The program provides stable housing and eliminates food scarcity during the program so participants can focus on learning new job skills and obtaining stable work. As these individuals progress to self-sufficiency, The Salvation Army provides an exit housing component to ease these individuals into permanent stability. HELP of Southern Nevada Shannon West Youth Homeless Center provides shelter services to various youth in our community who find themselves without shelter. Some of the youth who are served by this program are those who have aged out of the foster care system. All of the homeless services agencies use the CoC coordinated entry system to score and priorities those individuals with the greatest need.

In PY 2022 through CDBG-CV Funding the City of North Las Vegas HOME Team worked directly with medical social workers, correctional program managers and mental health providers to assist in providing resources and referrals to various housing and rental assistance programs, as well as conduct a housing assessment to place individuals or families on the community queue for potential housing opportunities. The Southern Nevada CoC coordinated entry uses a priority CHAT score to rank homeless individuals in the community que to prioritize those homeless individuals with the highest needs. The Team financial assistance funded two street outreach teams to care manage these people by connecting them to the services that they want and need, including funding specifically set aside for emergency shelter for those not deemed shelter appropriate and who have a clear exit plan out of homelessness.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

CNLV participates regionally with the CoC. CNLV actively participates monthly on the Southern Nevada Homeless Continuum of Care board meeting, Monitoring Working Group Meeting, and Planning Meeting. Clark County has spearheaded Operation HOME! To house 2022 by December 2022. CNLV has contributed staff time and HUD funding to help reach this regional goal. It is the first time that all jurisdictions have taken on this large of joint housing project. HUD Technical Assistance partners have been working closely on this program and with our regional during the pandemic. This is helping our regional agencies roll out the rapid rehousing progressive engagement system. Trainings and workshops on the system have been ongoing to shift the mindset of our providers to shorten the time persons are experiencing homelessness and housing crisis. Agencies who work to serve this population all use the CoC coordinated entry system to prioritize households in need and address these priority groups. HELP of Southern Nevada has a designated unaccompanied youth shelter. This shelter works to get youth in a safe environment and provides all the necessary basic needs of these youth. There is also critical care counciling to guide the youth with employment, finishing school or GED, and mental health services.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The City of North Las Vegas has partnered with the Southern Nevada Regional Housing Authority on a local project to rehabilitate two single family properties owned and operated by the SNHA. This project was stalled in PY 2022 as the bid for the project came in \$168,000 over budget. The City and SNRHA are negociating how to increase the budget of the project and we anticipate getting the program moving in PY 2023.

The city supports a number of programs to assist low-income individuals and families to avoid becoming homeless, such as job and training assistance, food assistance and counseling. In support of CoC efforts, CNLV's Strategic Plan provides for the use of CDBG, HOME and local funds to support and expand the supply of affordable housing in the City of North Las Vegas. These projects include the following:

- North Haven/SARGEM 150 Multifamily units
- Donna Louise 96 units
- Pura Vida 74 (all units will be ADA compliant)
- Rome South 70 Units
- Lake Mead West 156 units

Additional efforts are underway via Southern Nevada Regional Housing Authority (SNRHA), with planned development of 300+ new & rehabbed units over the next 2 years, with an estimated cost of \$140million. SNRHA continues to be an advocate of affordable housing, re-opening waitlists and has relaunched Emergency Housing Voucher Programs along with rental assistance via their Section-8 voucher program. The SNRHA currently own 2431 units of conventional public housing in Clark County and houses over 5,000 people under the public housing program.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The City of North Las Vegas continues to support low-to-moderate income home buyers by supporting educational opportunities to prevent default and foreclosure, guard against predatory lending and help owners learn to make good financial decisions. The City's Housing and Neighborhood Services Division has developed and managed strong partnerships with several non-profit organization to provide and enhance services to these populations by providing services to prevent individuals and families from becoming homeless. These services include case management, life skills, disabilities, alcohol and /or drug abuse, employment assistance, transportation, legal, elderly, and domestic violence. These entities

also provide homebuyer assistance programs, utility and security deposit assistance, mortgage and rent assistance, affordable housing and prepurchase counseling, credit counseling, foreclosure prevention counseling, refinance counseling, homebuyer education and self-sufficiency programs.

Actions taken to provide assistance to troubled PHAs

The Southern Nevada Regional Housing Authority (SNRHA) is not a troubled PHA. The City has plans to partner with SNRHA on a rehabilitation project using CDBG funding. The project was scheduled for PY 2022 however, the bids for the project came in over budget and the project will be reasssessed in PY 2023.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

CNLV regularly meets with local stakeholders, community leaders and the private sector to develop strategies and goals to address North Las Vegas' affordable housing shortfall through local rental construction of affordable housing and local housing programs. CNLV works with its internal government affairs office to supporting housing legislation at the highest level by commenting and encouraging the passage of such legislation that will provide CNLV the tools to more easily create and maintain affordable housing in North Las Vegas.

CNLV is committed to advance solutions for stable, affordable housing programs that offer opportunities for stable, affordable housing solutions for workers, families, seniors and other vulnerable populations through its housing programs such as down payment assistance, home rehabilitation and its annual allocation programs for new-construction.

Community development staff has integrated internal project development processes to work with other city departments to ensure the affordable housing development process to generate affordable in North Las Vegas is seamless.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

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Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

CNLV addresses lead paint hazards on homes built prior to 1978 through its Single Family Owner Occupied Rehabilitation Program (SFOOR). The program offers home rehabilitation assistance to low and moderate income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Many projects and programs funded through CDBG funds are designed to reduce the number of families in poverty through such avenues as educational opportunities, job training, or affordable housing development. In Program Year 2022 CNLV used CDBG funds for public service projects that included vocational training, homeless individual empowerment, Meals on Wheels, and rapid rehousing.

The Choice NRSA was established with the goals of addressing needs of poverty level families through economic empowerment and improving housing and access to affordable housing. Starting in 2019, the NRSA has begun to implement its program to address these community needs.

Supporting expansion of the Nevada Partners Inc. (NPI) Regional Workforce Development Center's workforce activities is a goal listed in CNLV AFH.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Southern Nevada Strong is a regional planning effort with the purpose of developing regional support for long-term economic success and stronger communities. The effort started with a \$3.5 million dollar grant from the U.S. Department of Housing and Urban Development, which provided resources to conduct in-depth research and community engagement focused on the issues facing Southern Nevada. CNLV along with other Jurisdictions throughout the southern nevada have staff who participate in the planning and coordination efforts. CNLV has participated in several working groups including the Operation Home! initiative and various housing recovery steering committee's to address pre and post disaster issues.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Regional level coordination takes place through several avenues, Clark County Recovery Regional Policy Group, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development,

including Choice Neighborhoods, and the Emergency Food and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

CNLV continues to actively engage in the Southern Nevada Homeless Continuum of Care. The CoC works with agencies throughout the region to address gaps in the structure of programming that serves the homeless. Having developed a regional plan, "Help, Hope, Home," the city participates in CoC membership with other local jurisdictions, government agencies, nonprofits, businesses, and representatives from the homeless community. The city participates and helps coordinate funding, performance measurement, emergency shelter, and the homeless census in concert with other jurisdictions

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Based on the strategies set forth in CNLV's Assessment of Fair Housing (AFH) conducted in 2017, as well as the Regional Assessment of Impediments completed by Clark County and it's consortium partners in 2019, the following efforts have been initiated in the 2019 program year and will continue to address in the current 2022 program year:

- 1) Evaluate development approval processes, particularly Public Works requirements, for development barriers. Evaluate outdated zoning in low-income neighborhoods and the potential to update and streamline the rezoning process to facilitate private investment.
- 2) Meet with Economic/Redevelopment Departments to discuss existing and future redevelopment strategies to establish Redevelopment guidelines and evaluate redevelopment of vacant parcels to address affordable housing issues.
- 3) Explore additional private sector and foundation partnerships for vacant/underutilized buildings and land acquisition programs ("land banking"). Convert these to residential, commercial, and/or mixed-use parcels that are catalysts for neighborhood redevelopment, provision of jobs and employment training, and economic integration.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Desktop monitoring is an ongoing process in which the program representatives, responsible for overseeing the Subrecipient's project, uses all available information to review the Subrecipient's performance in carrying out the approved project. This review process enables CNLV Staff to identify problems requiring immediate attention and to schedule projects for on-site monitoring. Materials used for this review include, but are not limited to: Contract Amendments and/or Extensions to the CDBG Agreement; Project Status Reports, Requests for Funds (Drawdown); and other supporting documents.

CNLV's Formal Monitoring procedure in Person and/or Virtual:

- All monitoring is to be based on the following risk analysis process (Subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)
- Schedule monitoring visit with Subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit included in teh letter is a detailed list of financial document to be reviewed, program policies and procedures, random client case file numbers for review, policy on lead based paint inspection, minority business outreach, and other HUD requirements.
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting

Monitoring

- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings and recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The Southern Nevada COC has hired an External Monitoring Group to monitor COC programs as well as ESG programs. ESG programs were monitored in PY 2022. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs,

evaluation projects, and implementation of evaluation plans or evaluation of federally funded agencies or initiatives. Due to COVID impact the monitoring of ESG programs was complete virtually through shared documentation and virtual meetings. The final reports were shared for the North Las Vegas agencies monitored.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The CAPER draft is published in the Review-Journal for a period of 15-days per CAPER regulations. Further, it is posted on the City of North Las Vegas website. The City maintains complete information on the CDBG, ESG, and HOME programs, including drafts and submitted plans and reports and its website. In addition, citizens are notified of hard copies available at the City Hall Library. The City conspicuously posts Public Notices throughout the community. Each Notice includes the date, time, place, and agenda. Notices for public hearings may be run or posted, separately or together, as deemed necessary. Public Hearings are held during all phases of the community development process to allow for citizen participation concerning the development and performance of CDBG, ESG and HOME programs.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

There were no changes for this program year.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 - Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0		0		
Total Section 3 Worker Hours	0		0		
Total Targeted Section 3 Worker Hours	0		0		

Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing	0		0		
Targeted Workers			Ů		
Outreach efforts to generate job applicants who are Other Funding	0		0		
Targeted Workers.					
Direct, on-the job training (including apprenticeships).	0		0		
Indirect training such as arranging for, contracting for, or paying tuition for,	0		0		
off-site training.			Ŭ		
Technical assistance to help Section 3 workers compete for jobs (e.g.,	0		0		
resume assistance, coaching). Outreach efforts to identify and secure bids from Section 3 business					
concerns.	0		0		
Technical assistance to help Section 3 business concerns understand and	0		0		
bid on contracts.	0		U		
Division of contracts into smaller jobs to facilitate participation by Section	0		0		
3 business concerns.	•		Ů		
Provided or connected residents with assistance in seeking employment					
including: drafting resumes,preparing for interviews, finding job	0		0		
opportunities, connecting residents to job placement services.					
Held one or more job fairs.	0		0		
Provided or connected residents with supportive services that can provide	0		0		
direct services or referrals.	0		U		
Provided or connected residents with supportive services that provide one					
or more of the following: work readiness health screenings, interview	0		0		
clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.	0		0		
Assisted residents to apply for, or attend community college or a four year	0		0		
educational institution.			Ů		
Assisted residents to apply for, or attend vocational/technical training.	0		0		
Assisted residents to obtain financial literacy training and/or coaching.	0		0		
Bonding assistance, guaranties, or other efforts to support viable bids	0		0		
from Section 3 business concerns.	U		0		
Provided or connected residents with training on computer use or online	0		0		
technologies.	0		U		
Promoting the use of a business registry designed to create opportunities	0		0		
for disadvantaged and small businesses.	0		U		
Outreach, engagement, or referrals with the state one-stop system, as					
designed in Section 121(e)(2) of the Workforce Innovation and	0		0		
Opportunity Act.					

Other.	0		0		
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Table 9 - Qualitative Efforts - Number of Activities by Program

Narrative

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in e-snaps

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name NORTH LAS VEGAS

Organizational DUNS Number 075288985

UEI

EIN/TIN Number 886000200
Indentify the Field Office SAN FRANCISCO

Identify CoC(s) in which the recipient or Las Vegas/Clark County CoC

subrecipient(s) will provide ESG assistance

ESG Contact Name

Prefix Mr First Name Rick

Middle Name

Last Name Damian

Suffix

Title Manager

ESG Contact Address

Street Address 1 2250 Las Vegas Blvd, N.

Street Address 2 Suite 208

City North Las Vegas

State NV ZIP Code -

Phone Number 7026332612

Extension

Fax Number 7026421511

Email Address damianr@cityofnorthlasvegas.com

ESG Secondary Contact

Prefix Ms
First Name Jaini
Last Name Christison

Suffix

Title Neighborhood Services Coordinator

Phone Number 7026332764

Extension

Email Address christisonj@cityofnorthlasvegas.com

2. Reporting Period—All Recipients Complete

Program Year Start Date07/01/2022Program Year End Date06/30/2023

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: HELP OF SOUTHERN NEVADA

City: Las Vegas State: NV

Zip Code: 89119, 5280 **DUNS Number:** 165099326

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 17748

Subrecipient or Contractor Name: SALVATION ARMY LAS VEGAS

City: Las Vegas State: NV

Zip Code: 89107, 4506 **DUNS Number:** 074629460

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 50000

Subrecipient or Contractor Name: THE SHADE TREE

City: Las Vegas State: NV

Zip Code: 89101,

DUNS Number: 124825188

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 38805

Subrecipient or Contractor Name: Nevada Partners, Inc.

City: North Las Vegas

State: NV

Zip Code: 89030, 4067 **DUNS Number:** 805639333

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 25000

Subrecipient or Contractor Name: Lutheran Social Services of Nevada

City: Las Vegas State: NV

Zip Code: 89121, 3020

DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 21538

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in	Total
Households	
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 - Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabili	ties:			
Severely Mentally III				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	113,150
Total Number of bed-nights provided	80,336
Capacity Utilization	71.00%

Table 24 - Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Shade Tree manages one hundred sixty emergency shelter beds that are available 365 days a year for a total of 58,400. HELP of Southern Nevada manages 150 youth emergency shelter beds that are available 365 days a year for a total of 54,750. The two shelters served 1,525 persons. The Salvation Army provided rapid rehousing for homeless residents servicing 17 individuals/families. Nevada Partners and Lutheran Social Services provided homeless prevention residents at risk of homelessness servicing 34 individuals/families.

For the program year 2022 the City of North Las Vegas, along with the City of Las Vegas, City of Henderson and Clark County partnered with the CoC to standardize processes and procedures as it relates to obtaining and reporting data for compliance purposes. The following steps have been taken and are still ongoing:

- 1. All ESG recipients in Southern Nevada are worked with the CoC to align standardized Written Standards and Program Procedures with streamlining efforts for subrecipeint agencies and allowing for more efficient use of their time to assist clients. Adopted April 2022
- 2. The above mentioned jurisdictions have been meeting regularly to update the Emergency Solution Grant and Rapid Rehousing written standards for consistency.
- 3. The final stages of revisions for Policies and Procedures are ongoing for monitoring and compliance for the CoC and ESG subrecipients.
- 4. The CoC monitoring for all ESG subrecipients was sub-contracted to a third party. Monitoring was to be conducted in accordance with HUD guidelines as well as all CoC performance standards. During to COVID-19 pandemic the monitoring was conducted remotely. The external monitoring team found

success in this process and continues a hybrid remote and onsite monitoring process. ESG subrecipients shared documents electronically and participated in virtual conferencing for the interview process.

5. The errors within the ESG Caper are due to ESG clients not completing an exit interview or not providing a physical copy of the social security card. The Universal Data Elements, Income, and Housing Data Quality have a higher error rate percentage because there were households who left the program without notifying the agency. When HMIS askes for a destination within the exit survey, staff can choose from: No exit interview completed, Other, Client doesn't know, Client refused to answer or Data not collected. All options result in errors within the caper report. Our proposed resolution to address these errors is having agencies request social security numbers and manually entering the data into HMIS, as well as requesting that clients provide a physical card within 30 days or requesting other supporting documentation such as an annual tax report to verify the SS number. Before submitting the ESG Caper, we will identify any errors by generating the Program-Based, Data Quality, and Program Data reports quarterly. We will also direct ESG agencies to run the CAPER in web format before using SAGE to import the information.

CR-70 Continue

Emergency Shelter GOAL: 273 individuals will receive safe and sanitary accommodations in safe emergency shelters (Day/Night).OUTCOME: 1,525 shelteredThe goal of shelter 273 individuals was achieved. The City of North Las Vegas, in partnership with The Shade Tree and HELP of Southern Nevada sheltered 1,525 persons reaching the goal stated.Rapid Rehousing GOAL: 8 individuals will be rapidly rehoused.OUTCOME: 15 rapidly rehousedThe goal of rapidly rehousing 17 individuals/families was accomplished. The City of North Las Vegas, in partnership with the Salvation Army, exceeded the goal stated.Homeless Prevention Goal: 6 individuals will be securely housed.OUTCOME: 34 individuals were securely housedThe goal of homeless prevention 8 individuals/families was accomplished. The City of North Las Vegas, in partnership with the Lutheran Social Services and Nevada Partners, exceeded the goal stated.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	0	0	46,483
Expenditures for Housing Relocation and			
Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation &			
Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under			
Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	46,483

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	0	0	33,246
Expenditures for Housing Relocation and			
Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation &			
Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under			
Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	0	33,246

Table 26 - ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year			
	2020 2021 2022			
Essential Services	0	5,404	51,148	
Operations	0	0	0	
Renovation	0	0	0	

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	5,404	51,148

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	11,974

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2020	2021	2022
	0	5,404	142,851

Table 29 - Total ESG Funds Expended

11f. Match Source

	2020	2021	2022
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	21,538
Local Government	0	0	11,974
Private Funds	0	5,404	109,339

Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	5,404	142,851

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2020	2021	2022
	0	10,808	285,702

Table 31 - Total Amount of Funds Expended on ESG Activities