



Program Year 2023  
Consolidated Annual Performance Evaluation Report  
(CAPER)

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For  
U.S. Department of Housing and Urban Development  
Programs

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## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan.**

#### **91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Consolidated Annual Performance Evaluation Report (CAPER) provides accomplishment narratives and status update of projects and activities funded with U.S. Department of Housing and Urban Development (HUD) funds from funding sources such as Community Development Block Grants CDBG and Emergency Solutions Grant (ESG) resources were utilized to address service needs over the reporting period PY 2023. It is important to note that there may be a disconnect between funding committed and actual expenditures, and they should not be considered mutually exclusive. For example, federal funding may have been committed by the City in the reporting period for a particular program, but only partially expended during that same period. Highlights of our 2023 year include successful implementation of our CDBG public services and our ESG grants. The Just One Project funding provided CDBG eligible pop up pantry distribution sites directly in the neighborhoods at schools. Throughout the year these food distributions reached 31,526 North Las Vegas residents helping to reduce food insecurities. Foster Kinship is a navigator program for families trying to keep children out of the foster care system by helping family members take on that responsibility. The effort to avert the systematic impact of children entering the foster care system and the trauma that may come along with being separated from siblings and extended family. Foster Kinship serviced 1,428 unduplicated clients with services to support their efforts to care for children of their immediate family. These services are guardianship registration, support classes for guardians and children, assistance with financial applications for eligible support funding, and access to basic needs for children (clothing, diapers, formula, car seats).

The North Las Vegas Public Housing Modernization project with Southern Nevada Regional Housing Authority was completed. This rehabilitation project put two refurbished housing units back in circulation for affordable housing. The project budget came in higher than the PY 2022 allocated amount. A substantial amendment was completed to increase the funding from other stalled projects to ensure a successful completion.

We also successfully completed year three of our economic development activities in partnership with Nevada Partners Institute with the implementation of the STEM Center training/job creation and placement program. The Center is funded by CBDG and provides career exploration and career pathway training in emerging STEM related technologies to primarily low income North Las Vegas residents. STEM center training and resources are provided to the community at no cost in the areas of advanced computing, digital marketing, 3D printing, solar technology, hydroponics, welding, virtual reality and drones. The STEM Center is housed at Nevada Partners, which is located in the City's Choice Neighborhood Revitalization Strategy Area (NRSA). For program year 2023, over 150 resident received training at our STEM Center of Excellence and at least 3 microenterprises were developed as a result of

the training opportunities provided within the community.

The North Las Vegas Senior Meals 2 Go program that is funding with CDBG-CV funding is still going strong. Silver Mesa Recreation Center and the Neighborhood Recreation Center are serving nutritious hot meals to seniors in a safe environment and meals are also taken home for at risk individuals. The North Las Vegas Culinary Academy that provides training to low income students in the culinary arts provide the hot meals for the program. This partnership makes the program a double win for the community. For program year, 2023 14,560 number of meals were served at the two locations.

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**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

| Goal   | Category   | Source / Amount       | Indicator  | Unit of Measure        | Expected – Strategic Plan | Actual – Strategic Plan | Percent Complete | Expected – Program Year | Actual – Program Year | Percent Complete |
|--|--|-----------------------|--|------------------------|---------------------------|-------------------------|------------------|-------------------------|-----------------------|------------------|
| Create, develop, and preserve affordable housing | Affordable Housing   | CDBG: \$              | Rental units constructed   | Household Housing Unit | 20                        | 0                       | 0.00%            |                         |                       |                  |
| Create, develop, and preserve affordable housing | Affordable Housing   | CDBG: \$              | Other  | Other                  | 0                         | 0                       |                  | 1                       | 0                     | 0.00%            |
| Expand and support public services               | Homeless<br>Non-Homeless<br>Special Needs<br>Non-Housing<br>Community Development<br>Public Services | CDBG: \$ /<br>ESG: \$ | Public service activities other than Low/Moderate Income Housing Benefit | Persons Assisted       | 2513                      | 27396                   | 1,090.17%        | 7986                    | 27396                 | 343.05%          |

|  |   |                          |   |                     |     |     |        |   |     |       |
|--|---|--------------------------|---|---------------------|-----|-----|--------|---|-----|-------|
| Expand and support public services         | Homeless<br>Non-Homeless<br>Special Needs<br>Non-Housing<br>Community<br>Development<br>Public Services | CDBG:<br>\$ /<br>ESG: \$ | Tenant-based rental assistance / Rapid Rehousing            | Households Assisted | 126 | 0   | 0.00%  |   |     |       |
| Expand and support public services         | Homeless<br>Non-Homeless<br>Special Needs<br>Non-Housing<br>Community<br>Development<br>Public Services | CDBG:<br>\$ /<br>ESG: \$ | Homeless Person Overnight Shelter                           | Persons Assisted    | 763 | 439 | 57.54% | 0 | 439 |       |
| Expand and support public services         | Homeless<br>Non-Homeless<br>Special Needs<br>Non-Housing<br>Community<br>Development<br>Public Services | CDBG:<br>\$ /<br>ESG: \$ | Overnight/Emergency Shelter/Transitional Housing Beds added | Beds                | 0   | 17  |        | 0 | 17  |       |
| Expand economic and business opportunities | Non-Housing<br>Community<br>Development   | CDBG:<br>\$              | Businesses assisted   | Businesses Assisted | 40  | 0   | 0.00%  |   |     |       |
| Expand economic and business opportunities | Non-Housing<br>Community<br>Development   | CDBG:<br>\$              | Other   | Other               | 0   | 0   |        | 1 | 0   | 0.00% |

|   |   |                    |   |                  |        |   |       |     |   |       |
|---|---|--------------------|---|------------------|--------|---|-------|-----|---|-------|
| Expand safe living environments in the NRSA     | Non-Housing Community Development Public Services | CDBG: \$           | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 0      | 0 |       | 500 | 0 | 0.00% |
| Expand safe living environments in the NRSA     | Non-Housing Community Development Public Services | CDBG: \$           | Public service activities other than Low/Moderate Income Housing Benefit                    | Persons Assisted | 5849   | 0 | 0.00% |     |   |       |
| Improve & construct facilities & infrastructure | Non-Housing Community Development                 | CDBG: \$           | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit | Persons Assisted | 125000 | 0 | 0.00% |     |   |       |
| Improve & construct facilities & infrastructure | Non-Housing Community Development                 | CDBG: \$           | Other   | Other            | 0      | 0 |       | 1   | 0 | 0.00% |
| Support activities through planning & admin     | Planning and Administration                       | CDBG: \$ / ESG: \$ | Other   | Other            | 1      | 0 | 0.00% | 1   | 0 | 0.00% |

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The projects and programs identified in the previous chart are those priorities that address the city’s highest need areas. All public service projects address low-income residents and communities. The capital improvement projects address low mod areas and populations. The Choice NRSA, will address needs of residents that were identified in the Choice Neighborhood Transformation Plan. The following outlines the goal areas outlined in CNLV’s 2023 Action Plan.

Goal 1. Expand and support services for low-income residents living throughout the City

Highlights of our 2023 year include successful implementation of our CDBG public services and our ESG grants. The City provides funding opportunities (via a competitive grant two-year application process) to local non-profits for new or expanded services for the low-income community. A total of 9,374 individuals were assisted with CDBG funds by 13 non-profit Subrecipients and 338 individuals were assisted with ESG funds by 4 non-profit homeless service providers.

Goal 2. Expand and support services for low-income residents, focusing on those in the Choice NRSA

CNLV continued implementation of its NRSA program in PY 2023 and have focused on the following activities: job training, placement and development; community garden expansion and development; increasing housing opportunities for residents; neighborhood revitalization; community and public arts; broadband tablet program for senior residents at the Rose Garden Apartments; and youth educational and leadership program. Emphasis to develop the community engagement activities have been stepped up in PY 2023.

Goal 3. Improve and construct community facilities and infrastructure

Although improving and constructing community facilities is listed as a goal in our FY 2020/2024 strategic plan, the Community Resource Center building purchase was stalled. The appraisal came in significantly lower than the purchase request by the public utility agency. The hindered the City’s ability to demonstrate reasonable cost. The City had to shift to other funds to purchase the building at the asking price. The negotiations of that purchase are still ongoing.

Goal 4. Expand economic and business opportunities

The City implemented the installation of the STEM Center in Nevada Partners, which was completed in Fall 2021 and subsequently implemented the STEM training job placement/microbusiness component starting 2nd quarter PY 2021. During PY 2023 the city also continued it’s efforts to address the needs of small businesses that were impacted during COVID and to stimulate overall economic growth amongst small businesses within the community by allocating CBDG-CV and CDBG funding to several small

business loan and technical assistance programs. This an ongoing process that had experienced some delays during PY 23, in which the program has now been successfully administered and is now reaching local entrepreneurs within eligible census tracts to ensure stabilization. Additional federal funded, such as Community Project Fund (CPF) has also been leveraged to complement existing, established Small Business support. The City continues to recognize the need to support Small Businesses in our community. The Business support initiative is an ongoing support to Small Businesses located in the underserved areas of the City.

In addition, because of the Covid 19 outbreak, the City also recognized the need to support the local economy, especially small businesses within targeted and low-income areas of North Las Vegas. The City implemented two rounds of the Small Business Forgivable Loan Program for small businesses impacted by Covid 19. The first round was funded through the CARES in early PY 2020. The second round was funded through the reallocation of CDBG from the cancelled Downtown library Project that were then converted to CDBG CV funds later in the same year. Both rounds will successfully implemented and completed by fall of PY 22.

#### Goal 5. Create, develop and preserve affordable housing

The North Las Vegas Public Housing Modernization project with Southern Nevada Regional Housing Authority was completed. This rehabilitation project put two refurbished housing units back in circulation for affordable housing. The project budget came in higher than the PY 2022 allocated amount. A substantial amendment was completed to increase the funding from other stalled projects to ensure a successful completion.

#### **CDBG Public Service and ESG Highlights**

CDBG Public Service Providers The Salvation Army Career Corner program has continued to expand and be successful for the North Las Vegas community. The vocational training program assists low-income individuals and those who are experiencing homelessness. Homeless eligible adults are assessed in-person by a career specialist or case manager for their willingness to complete the program. There is an orientation outlining detailed expectation about various skills classes/workshops that will aid in their success - computer literacy, resume writing, interviewing for success and financial literacy. The Salvation Army recognizes the critical need to reduce homelessness by assisting to stabilize those effected within a short time frame (1-6 months). Using the Housing First best practices model, The Salvation Army provides on-campus housing to its participants that includes three meals daily and close proximity to their case manager. The Salvation Army has partnerships around the community in the fields of security, culinary, medical billing, truck driver school, Amazon and other warehouse occupations. The program participants transition out of the onsite housing, once their lives are stable and are able to be successful on their own. The program served 21 unduplicated clients meeting their projected goal. HELP of Southern Nevada Shannon West Youth Homeless Center is one of the few youth homeless shelters in



our area. Shannon West was designed to be a safety net for homeless youth, preventing youth from sleeping on the streets, being victimized, and resorting to crime to stay alive. Homeless youth are provided safe shelter in various stages: emergency shelter, transitional housing, and studio apartments. The youth are provided healthy and balanced meals. Basic living necessities and hygiene items as well as access to onsite laundry facilities. Youth are provided intensive case management to mentor life skills and combat mental health issues. The program served 30 unduplicated clients meeting their projected goal. Foster Kinship works with families who are trying to keep children out of the foster care system. If children are unable to be with their parents then placement with family members is an important option. Foster Kinship was founded with a mission to strengthen the kinship caregiver's capacity to provide safe, permanent, and nurturing homes for children. Foster Kinship is the only organization in Nevada exclusively serving grandparents and other caregivers of kinship children. Foster Kinship provides support through assisting families with legal, financial, and emotional resources. In February 2024, the City was able to reallocate an additional \$4,000 to Foster Kinship increasing their families served to 142. Volunteers in Medicine Southern Nevada (VMSN) is a local non-profit that provides a safety net to the community by providing free medical, dental, and emotional counseling to low income persons who do not have medical insurance. This free service for routine medical services provides a much-needed resource to the community. VMSN served 374 unduplicated North Las Vegas residents serving slightly less than programs projection.

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## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

### 91.520(a)

|   | CDBG         |
|---|--------------|
| White                                     | 669          |
| Black or African American                 | 447          |
| Asian                                     | 15           |
| American Indian or American Native        | 9            |
| Native Hawaiian or Other Pacific Islander | 7            |
| <b>Total</b>                              | <b>1,147</b> |
| Hispanic                                  | 533          |
| Not Hispanic                              | 614          |

Describe the clients assisted (including the racial and/or ethnicity of clients assisted with ESG)

|   | HESG       |
|---|------------|
| American Indian, Alaska Native, or Indigenous | 6          |
| Asian or Asian American                       | 4          |
| Black, African American, or African           | 285        |
| Hispanic/Latina/e/o                           | 93         |
| Middle Eastern or North African               | 0          |
| Native Hawaiian or Pacific Islander           | 6          |
| White   | 207        |
| Multiracial                                   | 16         |
| Client doesn't know                           | 0          |
| Client prefers not to answer                  | 4          |
| Data not collected                            | 1          |
| <b>Total</b>                                  | <b>622</b> |

Table 2 – Table of assistance to racial and ethnic populations by source of funds

## Narrative

City of North Las Vegas is a multicultural population and we make every effort to reach out to all low-mod residents as well as low-mod communities. According to a needs assessment conducted through CNLV's Assessment of Fair Housing in 2017, CNLV neighborhoods with the highest poverty levels are also

those with large populations of Hispanic and Black residents. City residents feel that these neighborhoods limit residents' access to opportunity due to high crime, a lack of employment opportunities, and a lack of shopping. Hispanic residents, in particular, are most likely to be affected by high poverty and are disproportionately represented in Racially and Ethnically Concentrated Areas of Poverty (R/ECAPs) than expected (83% of Hispanic residents live in R/ECAPs compared to just 40% of residents in the city overall). Conversely, non-Hispanic White residents are under-represented in R/ECAPs (7% in R/ECAPs v. 28% of residents overall).

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## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

| Source of Funds | Source           | Resources Made Available | Amount Expended During Program Year |
|-----------------|------------------|--------------------------|-------------------------------------|
| CDBG            | public - federal | 1,891,435                | \$992,263.96                        |
| ESG             | public - federal | 164,055                  | \$138,073.06                        |

Table 3 - Resources Made Available

### Narrative

This was the first year that the City of North Las Vegas did not meet the timeliness test in April 2024. Several large projects were anticipated to be completed that ended up not meeting their deadlines. The Community Resource Center building purchase was stalled. The appraisal came in significantly lower than the purchase request by the public utility agency. This hindered the City's ability to demonstrate reasonable cost. The City had to shift to other funds to purchase the building at the asking price. The negotiations of that purchase are still ongoing.

The North Las Vegas Public Housing Modernization project with Southern Nevada Regional Housing Authority was completed. This rehabilitation project put two refurbished housing units back in circulation for affordable housing. The project budget came in higher than the PY 2022 allocated amount. A substantial amendment was completed to increase the funding from other stalled projects to ensure a successful completion. At year-end \$87,674.36 had been drawn down. The final processing of the invoices will be completed in early PY 2024 making a significant draw towards our timeliness goal.

The CDBG Public Services Subrecipients utilized all of the PY 2023 funding that was allocated to their programs to provide much-needed services to low/moderated income persons in the North Las Vegas community. Due to late processing of several invoices that needed backup documentation corrections. We have a \$10,769.62 left that will show unspent in PY 2023. NRSA invoices of \$29,730.80 was backed out of the public services cap because the NRSA is not counted against the cap. All of the public services funding that was allocated was spent down.

NRSA funding for PY 2023 was partially spent during the year. We are anticipating receipt of the final supporting documentation to pay all outstanding invoices. Of all NRSA activities the Neighborhood Revitalization was stalled during program year 2023 due to issues independent of the city. Previous years funding allocations of \$92,233.90 were spent down as the necessary back up documentation was provided by CPLC. The final reconciliation of these previous years invoices are coming to final closure and clarification of program. Additional Technical Assistance was provided to our NRSA partner and CDBO, CPLC to ensure coming years are more productive, as it relates to spending and overall effectiveness, in addition to the City drafting and training our CDBO partners on Compliance and Accountability standards. With our upcoming Consolidated Plan, changes are being proposed to increase

visability and tangibility of the NRSA benefits and accountability to our community areas of highented need.

The STEM center program was giving additional unspent funds from previous years. In an effort to spend down those funds first the current allocation for PY 2023, \$47,836.31 was spent. STEM center funding from previous years \$93,339.37 in invoices was processed. Additionally, \$56,580.74 in previous year funding was drawn down on the Community Garden.

The Street Outreach program with City of North Las Vegas Homeless Intervention was given an extension until December 2023 to use the final amount \$18,802 of their funds due Purchase Order set up distribution skewed between funding sources.

The City of North Las Vegas made available CARES Act Funding during PY 2023. The City was awarded a total of \$2,571,266 CDBG-CV Funds and \$3,652,155 ESG-CV Funds. These funds have been allocated in program years 2019, 2020, 2021, 2022,2023 and the City continues to respond to the needs of the community as it related to preventing, preparing, and responding to COVID-19 pandemic. The CDBG-CV funds are still spending strong on food insecurity programs. \$104,852.58 was disbursed for Senior Meals Program and Three Squares Food Pantry. The ESG-CV funds for the final quarter of July – September 2023 distribution \$327,781.08 are listed in the SAGE report. The City returned unused portion of the ESG-CV \$12,553.60

**Identify the geographic distribution and location of investments**

| <b>Target Area</b>                                      | <b>Planned Percentage of Allocation</b> | <b>Actual Percentage of Allocation</b> | <b>Narrative Description</b>        |
|---|---|--|-------------------------------------|
| Choice Neighborhood Revitalization Strategy Area (NRSA) | 83                                      | 38%                                    | See Notes below                     |
| City of North Las Vegas: Citywide                       | 17                                      | 62%                                    | 27% Public Service and 35% is Admin |

**Table 4 – Identify the geographic distribution and location of investments**

**Narrative**

The Choice NRSA continues to represent a key component of the City's revitalization efforts in low-income communities. The Choice NRSA has just completed its 4th year of a 5-year designation outlined in the 2020/2024 Consolidated Plan.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

The City provides matching funds by providing 20% match to our CDBG allocation for administrative costs/staff. ESG Subrecipients submit match documentation with each drawdown to ensure compliance with this requirement. The matching funds are contributed to the ESG program and expended for the Subrecipients allowable ESG costs. Matching funds are used in accordance with all requirements that apply to ESG grant funds, except for the expenditure limits in 24 CFR 576.100. Matching requirements for ESG Program funds will be met on a dollar for dollar basis by the nonprofit organizations receiving ESG program funds. Most matching funds come from private donations, other federal and state funding and volunteer time. CNLV has General Fund and NSP dollars available during the strategic plan period. General Fund allocation was provided to Clark County CoC for the following homelessness activities: inclement weather shelter, HMIS, and the PIT count totaling \$92,351.

Federal and state funds that can potentially be leveraged with CDBG include:

- Low Income Housing Tax Credits (LIHTC)
- Account for Affordable Housing Trust Fund (AAHTF)
- Nevada Housing Division (NHD) tax-exempt bonds
- Nevada Housing Division (NHD) Growing Affordable Housing Program
- Nevada Housing Division Home means Nevada Program Funds
- Clark County Community Housing Funds (CHF)

Nonprofit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

### HOME projects

Although CNLV HOME projects are still part of the Clark County Consortium and are reported on in detail in the Clark County CAPER, the City plans and implements projects utilizing HOME, state and federal, and State AAHFT dollars. See section CR 20 for a description of affordable housing projects funded in CNLV through HOME and AAHFT funds. In program year 2023 a total of \$4,000,000.00 in HOME and AAHFT funds were awarded:

- Pecos Apartments – awarded \$500,000 in HOME/AAHTF, as well as Private Activity Bond awards in the amount of \$11,000,000 for approximately 105 units.
- Pearson Pines Apartments – awarded \$2,200,000 in HOME/AAHTF funds for approximately 60 units.
- Old Rose Gardens Apartments – awarded \$800,000 in HOME/AAHTF for approximately 192 units.
- Brinshore Multiuse Project – awarded \$500,000 in HOME/AAHTF for approximately 76 units.

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## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

|  | One-Year Goal | Actual   |
|--|---------------|----------|
| Number of homeless households to be provided affordable housing units      | 0             | 0        |
| Number of non-homeless households to be provided affordable housing units  | 2             | 2        |
| Number of special-needs households to be provided affordable housing units | 0             | 0        |
| <b>Total</b>   | <b>2</b>      | <b>2</b> |

Table 5 – Number of Households

|  | One-Year Goal | Actual    |
|--|---------------|-----------|
| Number of households supported through rental assistance                 | 14            | 30        |
| Number of households supported through the production of new units       | 0             | 0         |
| Number of households supported through the rehab of existing units       | 2             | 2         |
| Number of households supported through the acquisition of existing units | 0             | 0         |
| <b>Total</b>   | <b>16</b>     | <b>32</b> |

Table 6 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The City of North Las Vegas was able to use ESG and ESG-CV funds for rapid rehousing to immediately house homeless households and homeless prevention to keep low income households from ended up on the streets. Hopelink, The Salvation Army, Nevada Partners, Lutheran Social Services and The Just One Project were instrumental in providing these housing services to our community. For the year 14 households were assisted with rapid rehousing dollars and 54 households were assisted with homeless prevention dollars.



City of North Las Vegas did not have any projects complete that were funded with HOME/AAHTF in PY 2023. One of the key projects listed under CDBG was a joint project with the Southern Nevada Regional Housing authority (SNRHA) to rehabilitate two homes at Basswood and Civic Center.

**Discuss how these outcomes will impact future annual action plans.**

Because of the current housing crisis, if and when funds become available for these activities we will attempt to continue to address the affordable housing crisis in North Las Vegas. The bulk of the housing activities through CNLV take place through our HOME program, which is still in Consortia with the County and reports to HUD on housing accomplishments through Clark County's reporting system, not ours.

City of North Las Vegas did not have any projects complete that were funded with HOME/AAHTF in PY 2023. One of the key projects listed under CDBG was a joint project with the Southern Nevada Regional Housing authority (SNRHA) to rehabilitate two homes at Basswood and Civic Center.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

| <b>Number of Households Served</b> | <b>CDBG Actual</b> | <b>HOME Actual</b> |
|------------------------------------|--------------------|--------------------|
| Extremely Low-income               | 0                  | 0                  |
| Low-income                         | 0                  | 0                  |
| Moderate-income                    | 0                  | 0                  |
| <b>Total</b>                       | <b>0</b>           | <b>0</b>           |

**Table 7 – Number of Households Served**

**Narrative Information**

In PY 2023, the City of North Las Vegas did not have any Acquisition Rental Rehabilitation projects or any Substance Assistance CDBG funded program. The data entered is based upon the ESG and ESG-CV rapid rehousing and homeless prevention households who were housed during PY 2023.

CNLV provides CDBG, HOME and local funding towards programs that not only serve all world population but also serve people with disabilities and the veteran populations. The City’s Housing and Neighborhood Services Division has developed and managed strong partnerships with several non-profit organization to provide and enhance services to these populations by providing services to prevent individuals and families from becoming homeless. These services include case management, life skills, disabilities, alcohol and /or drug abuse, employment assistance, transportation, legal, elderly, and domestic violence. These entities also provide utility and security deposit assistance, mortgage and rent assistance, affordable housing and prepurchase counseling, credit counseling, foreclosure prevention counseling, refinance counseling, homebuyer education and self-sufficiency programs. CNLV continues to contract with non-profits to provide ADA access improvements to homeowners via the Rehabilitation

Loan program, which works with low income and senior individuals with preference given first to the disabled populations and second to families with a member who is a non-displaced senior citizen to provide minor and major modification services along with disabled access. CNLV continues to support low-to-moderate income homebuyers by supporting educational opportunities to prevent default and foreclosure, guard against predatory lending and help owners learn to make good financial decisions.

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## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Four agencies funded through CNLV ESG and ESG-CV funds provide street outreach, homeless prevention and rapid rehousing. The Salvation Army through the finishing up of PY 2022 funding assisted individuals and families at risk of homelessness to secure housing space through their rapid rehousing. All program participants are documented through the Homeless Management Information System (HMIS). Homeless individuals across southern Nevada are assessed directly at various locations around the area and then are matched with agencies that have programs that can best assist them get back on their feet. Rapid Rehousing was not funded in PY 2023.

CNLV works with the jurisdictional CoC to support any and all regional efforts towards outreach. CNLV was able to use ESG funds to continue our Street Outreach program. Two City staff members with assistance from contracted agencies for canvassing and health services. CNLV Team was able to reach out to 568 unduplicated individuals. Clark County conducted a 2023 PIT Count with regional jurisdictional support and local volunteers.

Through the ESG programs and general fund budget provided to our regional CoC, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations. The CNLV funded four programs with ESG over the next year to assess the needs of persons experiencing homelessness including our new street outreach program. The funded program's case managers will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

HELP of Southern Nevada Shannon West Youth Homeless Center is an important youth shelter in our community. They receive CDBG funding for facility operations. They have 150-bed capacity and are open year round. For North Las Vegas youth they serviced 30 during the program year.

CNLV also participates in shared funding with other local jurisdictions through an Interlocal agreement to address provision of shelters to homeless individuals throughout the valley. Funds for this program are paid from the City's general fund. These facilities have been affected by COVID causing modification in daily operations. However, all agencies have done their best to keep the doors open while providing a

safe and sanitized environment.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

CDBG funded job-training program ran by the Salvation Army (Career Corner) select candidates that have been identified during their shelter stay and substance rehabilitation programs to enter a job training program with a transitional housing component. The program provides stable housing and eliminates food scarcity during the program so participants can focus on learning new job skills, obtaining stable work, and having stable onsite housing. As these individuals progress to self-sufficiency, The Salvation Army provides an exit housing component to ease these individuals into permanent stability. As candidates become stable in their employment they move from dorm style housing to onsite apartment living to exiting into permanent housing. HELP of Southern Nevada Shannon West Youth Homeless Center provides shelter services to various youth in our community who find themselves without shelter. Some of the youth who are served by this program are those who have aged out of the foster care system. All of the homeless services agencies use the CoC coordinated entry system to score and prioritize those individuals with the greatest need.

In PY 2023 through ESG and ESG-CV Funding the City of North Las Vegas HOME Team worked directly with medical social workers, correctional program managers and mental health providers to assist in providing resources and referrals to various housing and rental assistance programs, as well as conduct a housing assessment to place individuals or families on the community queue for potential housing opportunities. The Southern Nevada CoC coordinated entry uses a priority CHAT score to rank homeless individuals in the community queue to prioritize those homeless individuals with the highest needs. The Team financial assistance funded two street outreach teams to care manage these people by connecting them to the services that they want and need, including funding specifically set aside for emergency shelter for those not deemed shelter appropriate and who have a clear exit plan out of homelessness.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were**

## **recently homeless from becoming homeless again**

CNLV participates regionally with the CoC. CNLV actively participates monthly on the Southern Nevada Homeless Continuum of Care board meeting and Program Committee. Clark County has continued to spearhead Operation HOME! rapid rehousing program. HUD Technical Assistance partners have been working closely on this program. This is helping our regional agencies roll out the rapid rehousing progressive engagement system. Trainings and workshops on the system have been ongoing to shift the mindset of our providers to shorten the time persons are experiencing homelessness and housing crisis. Agencies who work to serve this population all use the CoC coordinated entry system to prioritize households in need and address these priority groups. HELP of Southern Nevada has a designated unaccompanied youth shelter. This shelter works to get youth in a safe environment and provides all the necessary basic needs of these youth. There is also critical care counseling to guide the youth with employment, finishing school or GED, and mental health services.

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## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The City of North Las Vegas has partnered with the Southern Nevada Regional Housing Authority on a local project to rehabilitate two single family properties owned and operated by the SNHA. This project was stalled in PY 2022 as the bid for the project came in \$168,000 over budget. The City and SNRHA increased the budget of the project and the housing modernization was completed in PY 2023. The project is still open pending final processing of payments which will be complete in PY 2024. The completion of this project put two refurbished affordable housing units back on the market.

The city supports a number of programs to assist low-income individuals and families to avoid becoming homeless, such as job and training assistance, food assistance and counseling. In support of CoC efforts, CNLV's Strategic Plan provides for the use of CDBG, HOME and local funds to support and expand the supply of affordable housing in the City of North Las Vegas. These projects include the following:

- Donna Louise Phase 2 – 96 units
- Pura Vida – 74 Units (all units will be ADA compliant)
- Rome South Phase 1 – 150 Units
- Rome South Phase 2 – 70 Units
- Lake Mead West – 156 units
- Brinshore Multiuse Apts – 76 Units
- Old Rose Gardens – 192 units
- Pearson Pines – 60 Units
- Pecos Apartments – 105 Units

Additional efforts are underway via Southern Nevada Regional Housing Authority (SNRHA), with planned development of 300+ new & rehabbed units over the next 2 years, with an estimated cost of \$140million. SNRHA continues to be an advocate of affordable housing, re-opening waitlists and has re-launched Emergency Housing Voucher Programs along with rental assistance via their Section-8 voucher program. The SNRHA currently own 2431 units of conventional public housing in Clark County and houses over 5,000 people under the public housing program.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The City of North Las Vegas continues to support low-to-moderate income home buyers by supporting educational opportunities to prevent default and foreclosure, guard against predatory lending and help owners learn to make good financial decisions. The City's Housing and Neighborhood Services Division has developed and managed strong partnerships with several non-profit organization to provide and enhance services to these populations by providing services to prevent individuals and families from becoming homeless. These services include case management, life skills, disabilities, alcohol and /or

drug abuse, employment assistance, transportation, legal, elderly, and domestic violence. These entities also provide utility and security deposit assistance, mortgage and rent assistance, affordable housing and prepurchase counseling, credit counseling, foreclosure prevention counseling, refinance counseling, homebuyer education and self-sufficiency programs.

### **Actions taken to provide assistance to troubled PHAs**

The Southern Nevada Regional Housing Authority (SNRHA) is not a troubled PHA. The City has plans to partner with SNRHA on a rehabilitation project using CDBG funding. The project was scheduled for PY 2022 however, the bids for the project came in over budget and the construction of the project was completed in PY 2023. The final processing of reimbursement will fall into PY 2024 to close out the project.

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## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

CNLV regularly meets with local stakeholders, community leaders and the private sector to develop strategies and goals to address North Las Vegas' affordable housing shortfall through local rental construction of affordable housing and local housing programs. CNLV works with its internal government affairs office to supporting housing legislation at the highest level by commenting and encouraging the passage of such legislation that will provide CNLV the tools to more easily create and maintain affordable housing in North Las Vegas.

CNLV is committed to advance solutions for stable, affordable housing programs that offer opportunities for stable, affordable housing solutions for workers, families, seniors and other vulnerable populations through its housing programs such as down payment assistance, home rehabilitation and its annual allocation programs for new-construction.

Community development staff has integrated internal project development processes to work with other city departments to ensure the affordable housing development process to generate affordable in North Las Vegas is seamless.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

CNLV addresses lead paint hazards on homes built prior to 1978 through its Single Family Owner Occupied Rehabilitation Program (SFOOR). The program offers home rehabilitation assistance to low and moderate income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Many projects and programs funded through CDBG funds are designed to reduce the number of families



in poverty through such avenues as educational opportunities, job training, or affordable housing development. In Program Year 2023 CNLV used CDBG funds for public service projects that included vocational training, homeless individual empowerment, Meals on Wheels, and rapid rehousing.

The Choice NRSA was established with the goals of addressing needs of poverty level families through economic empowerment and improving housing and access to affordable housing. Starting in 2019, the NRSA has begun to implement its program to address these community needs.

Supporting expansion of the Nevada Partners Inc. (NPI) Regional Workforce Development Center's workforce activities is a goal listed in CNLV AFH.

### **Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Southern Nevada Strong is a regional planning effort with the purpose of developing regional support for long-term economic success and stronger communities. The effort started with a \$3.5 million dollar grant from the U.S. Department of Housing and Urban Development, which provided resources to conduct in-depth research and community engagement focused on the issues facing Southern Nevada. CNLV along with other Jurisdictions throughout the southern Nevada have staff who participate in the planning and coordination efforts. CNLV has participated in several working groups including the Operation Home! initiative and various housing recovery steering committee's to address pre and post disaster issues.

### **Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Regional level coordination takes place through several avenues, Clark County Recovery Regional Policy Group, the Southern Nevada Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Food and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

CNLV continues to actively engage in the Southern Nevada Homeless Continuum of Care. The CoC works

with agencies throughout the region to address gaps in the structure of programming that serves the homeless. Having developed a regional plan, "Help, Hope, Home," the city participates in CoC membership with other local jurisdictions, government agencies, nonprofits, businesses, and representatives from the homeless community. The city participates and helps coordinate funding, performance measurement, emergency shelter, and the homeless census in concert with other jurisdictions

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Based on the strategies set forth in CNLV's Assessment of Fair Housing (AFH) conducted in 2017, as well as the Regional Assessment of Impediments completed by Clark County and its consortium partners in 2019, the following efforts have been initiated in the 2019 program year and will continue to address in the current 2023 program year:

- 1) Evaluate development approval processes, particularly Public Works requirements, for development barriers. Evaluate outdated zoning in low-income neighborhoods and the potential to update and streamline the rezoning process to facilitate private investment.
- 2) Meet with Economic/Redevelopment Departments to discuss existing and future redevelopment strategies to establish Redevelopment guidelines and evaluate redevelopment of vacant parcels to address affordable housing issues.
- 3) Explore additional private sector and foundation partnerships for vacant/underutilized buildings and land acquisition programs ("land banking"). Convert these to residential, commercial, and/or mixed-use parcels that are catalysts for neighborhood redevelopment, provision of jobs and employment training, and economic integration.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

Desktop monitoring is an ongoing process in which the program representatives, responsible for overseeing the Subrecipient's project, uses all available information to review the Subrecipient's performance in carrying out the approved project. This review process enables CNLV Staff to identify problems requiring immediate attention and to schedule projects for on-site monitoring. Materials used for this review include, but are not limited to: Contract Amendments and/or Extensions to the CDBG Agreement; Project Status Reports, Requests for Funds (Drawdown); and other supporting documents.

CNLV's Formal Monitoring procedure in Person and/or Virtual:

- All monitoring is to be based on the following risk analysis process (Subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)
  - Schedule monitoring visit with Subrecipients
  - Send out a letter notifying the subrecipient of the time and date of the monitoring visit included in the letter is a detailed list of financial document to be reviewed, program policies and procedures, random client case file numbers for review, policy on lead based paint inspection, minority business outreach, and other HUD requirements.
  - Update monitoring tools/forms as needed
  - Post schedule on calendar and notify other staff members responsible for conducting

Monitoring

- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings and recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The Southern Nevada COC has hired an External Monitoring Group to monitor COC programs as well as ESG programs. ESG programs were monitored in PY 2022. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally funded agencies or initiatives. Due to COVID impact the monitoring of ESG programs was complete virtually through

shared documentation and virtual meetings. The final reports were shared for the North Las Vegas agencies monitored.

**Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The CAPER draft is published in the Review-Journal for a period of 15-days per CAPER regulations. Further, it is posted on the City of North Las Vegas website. The City maintains complete information on the CDBG, ESG, and HOME programs, including drafts and submitted plans and reports and its website. In addition, citizens are notified of hard copies available at the City Hall Library. The City conspicuously posts Public Notices throughout the community. Each Notice includes the date, time, place, and agenda. Notices for public hearings may be run or posted, separately or together, as deemed necessary. Public Hearings are held during all phases of the community development process to allow for citizen participation concerning the development and performance of CDBG, ESG and HOME programs.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

There were no changes for this program year.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

**No**

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

## CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

| Total Labor Hours                     | CDBG | HOME | ESG | HOPWA | HTF |
|---------------------------------------|------|------|-----|-------|-----|
| Total Number of Activities            | 0    | 0    | 0   | 0     | 0   |
| Total Labor Hours                     | 0    |      |     |       |     |
| Total Section 3 Worker Hours          | 0    |      |     |       |     |
| Total Targeted Section 3 Worker Hours | 0    |      |     |       |     |

**Table 8 – Total Labor Hours**

| Qualitative Efforts - Number of Activities by Program   | CDBG | HOME | ESG | HOPWA | HTF |
|---|------|------|-----|-------|-----|
| Outreach efforts to generate job applicants who are Public Housing Targeted Workers   | 0    |      | 0   |       |     |
| Outreach efforts to generate job applicants who are Other Funding Targeted Workers.   | 0    |      | 0   |       |     |
| Direct, on-the job training (including apprenticeships).  | 0    |      | 0   |       |     |
| Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.   | 0    |      | 0   |       |     |
| Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).  | 0    |      | 0   |       |     |
| Outreach efforts to identify and secure bids from Section 3 business concerns.  | 0    |      | 0   |       |     |
| Technical assistance to help Section 3 business concerns understand and bid on contracts.   | 0    |      | 0   |       |     |
| Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.   | 0    |      | 0   |       |     |
| Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services. | 0    |      | 0   |       |     |
| Held one or more job fairs.   | 0    |      | 0   |       |     |
| Provided or connected residents with supportive services that can provide direct services or referrals.   | 0    |      | 0   |       |     |
| Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.          | 0    |      | 0   |       |     |
| Assisted residents with finding child care.   | 0    |      | 0   |       |     |
| Assisted residents to apply for, or attend community college or a four year educational institution.  | 0    |      | 0   |       |     |
| Assisted residents to apply for, or attend vocational/technical training.   | 0    |      | 0   |       |     |
| Assisted residents to obtain financial literacy training and/or coaching.   | 0    |      | 0   |       |     |
| Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.   | 0    |      | 0   |       |     |
| Provided or connected residents with training on computer use or online technologies.   | 0    |      | 0   |       |     |
| Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.   | 0    |      | 0   |       |     |
| Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.  | 0    |      | 0   |       |     |
| Other.  | 0    |      | 0   |       |     |

**Table 9 – Qualitative Efforts - Number of Activities by Program**

**Narrative**

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